

Dear Client Companies,

On July 1, HD Hyundai Construction Equipment and HD Hyundai Infracore officially agreed to merge during a board of directors meeting. The new entity will tentatively be named HD Construction Equipment, with the goal of harmonizing our two brands, HYUNDAI and DEVELON, to create a premier brand representing Korea. The merger is expected to be completed by the end of 2025, pending shareholder meetings and the necessary approval processes.

This merger aims to solidify our presence in the global market by enhancing competitiveness and creating business synergies that combine economies of scale with operational efficiency based on our integrated internal capabilities.

Over the past four years, HD Hyundai Construction Equipment and HD Hyundai Infracore have experienced continuous growth under the vision of becoming a global top-tier brand by learning from one another. Recently, the two companies successfully launched a next-generation model that incorporates the latest technological advancements from both organizations. However, the current global market climate, marked by growing uncertainty, has intensified competition. Consequently, we have decided to merge the two companies to continue our pursuit of becoming a leading global manufacturer and to navigate the challenging market environment.

The merger will make the Construction Equipment Division under the HD Hyundai Group more agile and effective in decision-making within a unified structure, enabling us to better respond to changing market conditions. Additionally, we will enhance our competitiveness by rebalancing our diverse business areas, which include construction equipment, engines, parts, and services, thereby delivering greater value to our customers.

The current structure of the Engine Division will remain unchanged following the merger. We prioritize delivering the highest value to our customers and

ensure unwavering commitment to this goal. We will maintain the existing brand names to avoid any negative impact on our customers. Our commitment is to grow together with our customers based on a trustworthy relationship.

Thank you.

July 2, 2025

HD Hyundai Infracore

Head of Engine Division

Kim Joong-soo

A handwritten signature in black ink, appearing to read '김정수' (Kim Joong-soo).